



ANN R. MACKEY

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 904.389.6884 Home 904.536.5451 Cell
 mackey.ann@gmail.com

CAREER SUMMARY

Entrepreneurial finance executive with a successful track record of launching operational initiatives, developing effective accountability systems and environments, and leading effective teams. Keen strategic focus.

- Solid financial foundation. Strong experience in raising capital and bank debt, corporate structuring, acquisitions, divestitures, and venture capital. Led financial organizations from initial formation and buyout to IPO.
- Skills concentrated in not-for-profit, financial services and manufacturing industries.
- Substantial experience ranges from startup to public companies traded on the NYSE.

BUSINESS EXPERIENCE

2015 to Present Tatum

Atlanta, Georgia

Engagement Partner: *Tatum partners serve their clients as interim chief financial officers and chief technology officers. It is one of the oldest companies providing this service and the only one with a nationwide presence.*

Serves as interim chief financial officer for financial services, manufacturing and private equity backed companies. Special focus on high growth companies and companies experiencing transformational changes.

2010 to 2015 Step Up For Students Inc.

Jacksonville, Florida

Chief Financial Officer: *During the 2014 – 2015 school year, Step Up For Students awarded scholarships totaling \$320 million to over 60,000 K-12 low-income students in Florida. The scholarships are funded by tax credits. For each of the last four years, the program has grown by 25% and it is now the nation's 37th largest not-for-profit organization.*

During my leadership, Step Up For Students achieved Charity Navigator's fourth highest ranking in the nation for its public reporting practices and transparency.

- Improved organization's financial effectiveness, internal controls, and strength by introducing best practices from the financial services industry. Step Up For Students, an influential player in education reform, includes a substantial financial operation.
- Built a cohesive and talented finance and accounting team with the span of skills needed to "keep the routine, routine," design and execute the development of the systems required to implement complex new programs at a fast pace, and project and plan the organization's future. Financial results became credible and predictable.

- Contributed to the expansion of school choice by structuring and developing the governance practices of subsidiary scholarship entities in other states, serving on their board of directors and providing advice and analysis to legislators and staff developing choice programs in Florida and other states.

2000 to 2010 1stPalm Financial Services, LLC Jacksonville, Florida

Co-founder and Chief Executive Officer: *1stPalm Financial provided loan tracking, collection, monitoring, loss minimization strategies, and payment services to banks, pension funds, insurance companies, and government agencies. The company serviced approximately \$750 million residential mortgages for 22 institutional customers. It operated in 49 states and was fully approved by Fannie Mae, Freddie Mac, Ginnie Mae, the FHA, and VA.*

- Grew company from start-up to profitability by raising sufficient equity and bank funding, building a cost effective operational structure, and identifying and attracting profitable customers.
- Built wholly-owned operational center in Manila, Philippines. By migrating many highly complex operational jobs, related staff costs were reduced by 70% from typical U.S. levels and highly rewarding jobs were created in Manila.
- Expanded revenues by modifying traditional method of delivering services to appeal to community banks, a new category of customers. This was achieved by developing proprietary software to deliver customer-branded services and provide financial institutions with real time, on-demand access to their entire portfolios, an industry first.

1993 to 2000 HomeSide Lending, Inc. Jacksonville, Florida

Senior Vice President, Director of Finance and Treasury: *HomeSide began as a leveraged buyout sponsored by Thomas H. Lee Partners and Madison Dearborn. It became a public company before it was acquired by National Australia Bank. The company grew by six times in seven years through acquisitions and organic growth. Initial investments yielded gains in excess of 150%.*

Member of the Executive Steering Committee, Risk Council, and Mortgage Servicing Rights Hedge Committee. Responsible for treasury, corporate planning and analysis, financial reporting and operations, investor relations, federal and state tax planning and compliance, and capital markets finance. By 2000, HomeSide Lending, Inc. had become one of the largest residential mortgage companies, servicing over \$175 billion of mortgage loans. Until it was acquired by an Australian bank, it was publicly listed on the New York Stock Exchange.

- Instrumental in the leveraged buyout and acquisition reviews of the companies purchased and combined to form HomeSide. Played key role in obtaining third party financing and creating independent corporate structure.
- Successfully converted financial systems to a state of the art client server system. Automated interfaces to 26 systems were created and 450 users were trained. The conversion was completed on schedule in seven months.

- Coordinated and drafted public filings with underwriters and legal counsel for initial public offering, high yield notes, and medium-term notes. Led all discussions and correspondence with the SEC and New York Stock Exchange. In addition, created the company's investor relations function and managed relationships with equity analysts.

1992 to 1993 BankBoston, Inc.

Boston, Massachusetts

Manager – Compliance and Risk Management, International Banking: *At the time, BankBoston's Latin American operations and international trade finance volumes were the largest of any U.S. bank. BankBoston is now part of Bank of America.*

Responsible for managing international network of compliance and risk managers.

- Created business structure and risk management process for Bank's Latin American investment bank; the culmination of pioneering research into investment banking activities in emerging markets. Critical to the success of the project was the ability to bring together the Corporate Finance Directors in Boston, Argentina, Brazil, and Uruguay.
- Led development of business-by-business guide to risk management. Working with business unit managers, identified the key risks, processes, and controls by which the risks are managed.

1985 to 1992 KPMG Peat Marwick

Boston, Massachusetts

Senior Audit Manager: As Senior Manager, specialized in financial institutions and manufacturing. Specific responsibilities and accomplishments include:

- *Commercial:* Provided service to clients ranging from development stage to \$1.1 billion in sales. Responsible for conducting acquisition reviews and evaluation of reorganization plans. Substantial experience with both U.S. companies with foreign subsidiaries and foreign investment in the U.S.
- *Financial Institutions:* Served a client base largely comprised of public companies. Assisted in public offerings, securitization programs, and acquisitions.

Other accomplishments: One of three group leaders responsible for staff utilization and evaluation in an office of 3,000. National instructor for SEC reporting, financial institutions, and mortgage banking training seminars.

Manchester, England

Audit Supervising Senior: Became an industry specialist in chemical trading and storage and heavy manufacturing. Gained fluency in the financial reporting and capital markets requirements for the United Kingdom and European Union. Majority of clients had multinational interests.

EDUCATION AND PROFESSIONAL AFFILIATIONS

Vanderbilt University, B.A., Political Science and Economics
Chartered Accountant in England and Wales

APPLICATION FOR CITY COUNCIL BOARD AND COMMISSION APPOINTMENTS
This form must be completed in full, signed, notarized and accompany a current resume.

1. Board(s) of Interest: Public Service Grants Council

2. How did you hear / learn about this appointment opportunity? Anna Lopez-Brosche suggested I consider serving and after exploring it, I am very interested.

Personal Information

3. Name: Ms Ann Rita Mackey
Dr./Mr./Mrs./Ms. First Middle/Maiden Last Suffix(Jr./Sr./III/etc.)

4. Residence: 3650 Hedrick Street Jacksonville Duval 32205
Street City County Zip Code

Post Office Box City County Zip Code
(904) 389-6884 (904) 536-5451
Telephone: (area code) number Mobile: (area code) number

5. Business: n/a
Business Name

Street City County Zip Code
Post Office Box City County Zip Code
Telephone: (area code) number FAX: (area code) number

6. Email Address: arm730@gmail.com

7. To which address do you prefer correspondence regarding this application be sent? Residence Business

8. Is your address exempt from Chapter 119, Florida Statutes, regarding Public Records? Yes No

If yes, please explain:

9. Your Gender: Male Female

10. Describe yourself within one or more of the categories below. This information is requested pursuant to Section 760.80, Florida Statutes. [Access the Statute online.](#)

- Caucasian Asian American physically disabled
 African American Native American
 Hispanic American American woman

11. As of what date have you been a continuous resident of:

A. Duval County? 7/25/1993 B. Florida? 7/25/1993
Month/Day/Year Month/Day/Year

12. Are you're a U.S. Citizen? Yes No

13. Are you registered to vote in Florida? Yes No If yes, County of Registration: Duval

Education

14. High School: Parkway West Ballwin MO
Name City State

15. Postsecondary Institutions:
Vanderbilt University, Nashville, TN 1975-1979 BA
Name and Location Dates Attended Certificate/Degree Earned

Employment

16. Provide the requested information for all employers within the last five years, beginning with the most current. Please elaborate in your attached resume.

A. Tatum CFO Partners 3715 Northside Pkwy NW, Atlanta, GA
Employer Address
Finance & Accounting Engagement Partner 2015 - 2017
Type of Business Occupation/Job Title Dates of Employment

B. Step Up For Students 4655 Salisbury Rd, Jacksonville, FL 3225
Employer Address
Grants K-12 scholarships Chief Financial Officer 2010 - 2015
Type of Business Occupation/Job Title Dates of Employment

C.
Employer Address
Type of Business Occupation/Job Title Dates of Employment

Special Qualifications

17. List any special qualifications you think are relevant to your being appointed to a board, commission, council or committee, including any type of licensure or certification you hold, as well as any civic, professional, or political organization to which you belong. Please elaborate in your attached resume.

Chartered Accountant 7396454 Institute Of Chartered Accountants 10.1.1986
Type or Name of License or Certificate Number Granting Agency Date Granted
In England and Wales

Uptown Civitan Treasurer since 2015
Jacksonville Women's Network Director & Treasurer since 2003
Name of Civic, Professional or Political Organization Office(s) Held Membership Dates

18. Give any additional information you believe is relevant to your appointment to a board, commission, council, or committee. Please elaborate in your attached resume. As a both a CFO of a not-for-profit

organization and board member of others, I have been actively involved
grant applications, monitoring and reporting.

Ethical Disclosure

19. If required by law or administrative rule, will you file financial disclosure statements? Yes No

20. Have you been a registered lobbyist or have you lobbied at any level of government at any time during the past four years? Yes No

If yes, did you receive compensation other than reimbursement for expenses? Yes No

<u>Agency Lobbied</u>	<u>Principal(s) Represented</u>	<u>Date(s)</u>

21. Has probable cause ever been found that you were in violation of:
A. Part III, Chapter 12, *Florida Statutes*, the Code of Ethics for Public Officers and Employees? Yes No
B. Chapter 602, *Jacksonville Municipal Code*, the Jacksonville Ethics Code? Yes No

If yes to either above, please provide:

<u>Date</u>	<u>Nature of Violation</u>	<u>Disposition</u>

22. Have you ever been suspended from any public office or appointment? Yes No If yes, please provide:

<u>Title of Office</u>	<u>Date of Suspension</u>	<u>Reason for Suspension</u>	<u>Result (Reinstated/Removed)</u>

23. Have you ever been arrested, charged, or indicted for violation of any federal, state, county, or municipal law or ordinance? (Exclude traffic violations for which a fine of \$150 or less was paid.) Yes No
If yes, please provide:

<u>Date</u>	<u>Place</u>	<u>Nature of Violation</u>	<u>Disposition</u>

24. Have you ever been refused a fidelity, surety, performance, or other bond? Yes No
If yes, please provide:

<u>Type of Bond</u>	<u>Insurer or Bond</u>	<u>Date</u>	<u>Reason(s) Given</u>

25. Do you know any reason why you would not be able to attend fully to the duties of the office or position to which you may be appointed? Yes No If yes, please explain:

History of Service

26. Have you ever been elected to any public office in Florida? Yes No If yes, please provide:

<u>Office Title</u>	<u>Date of Election</u>	<u>Term of Office</u>	<u>Level of Government</u>

27. Have you previously been appointed to any office that required confirmation by the Jacksonville City Council? Yes No If yes, please provide:

<u>Title of Office</u>	<u>Term of Appointment</u>

28. Have you ever been employed by any local governmental agency in Jacksonville/Duval County? Yes No
If yes, please provide:

<u>Position</u>	<u>Employing Agency</u>	<u>Dates of Employment</u>

29. If you served on an appointed board, commission, council, or committee, and missed any regularly scheduled meetings, please provide:

<u>Number of Meetings Attended</u>	<u>Number of Meetings Missed</u>	<u>Reason for Absence(s)</u>
n/a		

CERTIFICATION / AFFIDAVIT

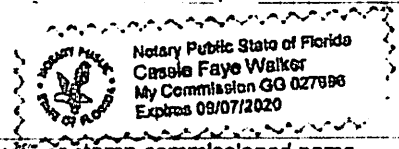
STATE OF Florida COUNTY OF Duval

Before me, the undersigned Notary Public, personally appeared _____ who, after being duly sworn, says: (1) that he/she has carefully and personally reviewed the answers to the foregoing questions; (2) that the information is complete and true; (3) that he/she executed the foregoing instrument of his/her own free will and accord, with full knowledge of the purpose therefore, and (4) that he/she will, as appointee, uphold the constitutions of the United States and of the State of Florida.

[Signature]
Signature of the Applicant

Sworn and subscribed before me this 3rd day of April, 2019

[Signature]
Signature of Notary Public



Print, type, or stamp commissioned name

Personally Known OR Produced Identification

Florida Driver's License
Type of Identification produced